

The Bharti Institute of Public Policy at the Indian School of Business (ISB) organized the Symposium on International Experience with Monitoring & Evaluation (M&E) in Government on September 18, 2015 in Hyderabad. Around 180 participants attended the Symposium that was sponsored by Hindustan Copper Limited and was organized in partnership with the Institute of Public Enterprise (IPE), Administrative Staff College of India (ASCI), Centre for Innovation in Public Systems (CIPS), and Centre for Good Governance (CGG).

The distinguished speakers shared M&E experience of nations that are front runners in this field such as Brazil, Malaysia, USA, UK, Indonesia, and Kenya. These country experiences were compared with M&E systems in India. Participants were also given a copy of the book containing background material on M&E systems in countries discussed in the Symposium.

The Symposium was attended by officers from Government of AP, Telengana, GOI, PSUs, distinguished academicians, senior faculty members and research scholars working in the M&E field. The symposium began with Prof. Prajapati Trivedi, Senior Fellow (Governance) and Adjunct Professor Public Policy, ISB, summarizing the Indian experience in M&E in Government Performance Management. He said that “economic development depends on effective implementation of policies and that, in turn, depends on effective M&E. Because what gets measured gets done.” This was followed by presentations from distinguished practitioners who graced the event as Speakers namely, K. Padmanabhaiah, Former Home Secretary, GOI, Yogendra Narain, Former Defense Secretary, S.P. Jakhanwal, Former Secretary Coordination, Cabinet Secretariat, GOI, Arun Kumar, Former Secretary Water Resources, Pawan Chopra, Former Secretary, Information and Broadcasting, GOI, Radha Singh, Former Secretary Agriculture, GOI, R. K. Mishra, Director, Institute of Public Enterprise (IPE). Professor Trivedi chaired the symposium.

Prof. Prajapati Trivedi made an in-depth presentation on the Results Framework Document (RFD) as a globally recognized effective tool for M&E in government. It has been used by 80 departments of GOI and some 800 Responsibility Centres. In addition 17 states of Indian Union are at various stages of implementing this system. Bhutan and Bangladesh have also adopted similar approaches.

Mr Pawan Chopra said that Minas Gerais, a large state in Brazil, uses Results Agreement as a tool for M&E with not only with government departments but also with government funded NGO projects and PPP projects. Mr. K Padmanabhaiah, Former Home Secretary highlighted the use of Public Service Agreements with cross-cutting inter-departmental targets in the United Kingdom. Mr Former Defense Secretary, Mr. Yogendra Narain, explained the use of Performance and Programme Agreements at all levels in Malaysian Government. Similarly, interesting M&E features of USA, Indonesia and Kenya were also discussed by other speakers.